Committee on Institutional Cooperation
302 E. John St., Suite 1705
Champaign, IL 61820-8146
217-333-8475
Fax: 217-244-7127
www.cic.uiuc.edu

December 2, 2002

Inside....
Programs and Priorities, pp. 2-3
Highlights of Groups and Committee activity, pp. 4-5
Statistics, pp. 6-8
End of Year Statement, p. 9
CIC Staff, p. 10
CIC Members, p. 11
Directory of Minority PhD, MFA and MLS Candidates and Recipients and Directory of Women in Science and Engineering (WISE)

CIC publishes two online directories in an effort to increase the professional opportunities for minority graduate students and for women in the sciences, engineering and mathematics and to aid colleges, universities, and other potential employers in the recruitment of highly educated women and underrepresented minorities. The current combined directories contain listings for 466 students.

Foreign Language Enhancement Program (FLEP)

The CIC Foreign Language Enhancement Program (FLEP) provides scholarships to help graduate students take advantage of language offerings not available at their home university, but available at another CIC member university. Scholarships are intended to cover living expenses incurred while attending another CIC host institution during the summer session. Twenty-three students received FLEP scholarships for 2001-02 to study less commonly taught languages not offered at their home institutions. These students represented 11 different institutions and visited 6 CIC institutions.

Graduate Minority Programs

The CIC FreeApp program is designed to expand participation of underrepresented minority groups in graduate education. Through this program, applicants can request a fee waiver for graduate applications to Ph.D. or Master of Fine Arts programs at CIC institutions. For the current academic year, 735 requests for FreeApp fee waivers were received.

Summer Research Opportunities Program (SROP) is a program to interest talented undergraduate minority students in academic careers and to enhance their preparation for graduate study through intensive research experiences with faculty mentors. In 2002, 529 students from 111 universities participated in SROP. The annual SROP Conference will be held at the University of Minnesota, July 25-27, 2003.

Sharing Online Courses (CIC CourseShare)

CIC CourseShare is an experimental administrative framework that will allow for the inter-institutional sharing of online courses by handling student registration, grades, transcripts, etc. Two courses will be rolled out in Spring 2003 to test CIC CourseShare—Online Portuguese 201 and a Nursing Informatics Graduate Seminar (with faculty and students from the Universities of Indiana, Iowa, Penn State, and Wisconsin-Madison participating). Agreements between participating CIC Deans are being developed, and registration processes are being reviewed by CIC Registrars and others.

A sample module of the online Portuguese course can be viewed at http://distancelearning.ile.msu.edu/portuguese. The course will be delivered in January 2003.
Priority: Leadership in Higher Education

University Press Collaboration
Two groups worked directly on various facets of this monumental project: an advisory council on the future of presses in the CIC and a task force implementing an e-publishing venture. The overall goal of this cluster of programs is to assist the presses in additional worthwhile collaborative efforts, both amongst the participating presses and with other university units, such as libraries and IT units. A seed grant from the CIC Members (Chief Academic Officers) has been received to build a prototype e-publishing system.

The CIC Advisory Committee on University Presses has finished its final report, which includes several recommendations for further worthwhile collaboration, an environmental scan, and an articulation of the key issues that will inform decisions about further development of university press publishing programs. The CIC E-Publishing Venture Task Force has constructed three alpha versions of a collaborative e-publishing system, issued a statement of key principles, and is working on constructing and testing a beta version.

National Symposia and Conferences
CIC Senior International Officers sponsored a national conference, The Impact of New Technologies on Teaching and Research in International Studies, which was hosted by Indiana University in October 2002. There were 50 attendees.

During this six-month period, CIC Senior Research Officers met with Ray Orbach, Deputy Director, Department of Energy and with John Hoppes, Deputy Director, Department of Defense to discuss national research policy.

Eighteen participants representing educational organizations from 14 states attended the CIC Internet2 Commons Site Coordinator Training on June 26-27, 2002 at The Pyle Center in Madison, WI—the third training of its kind taught since November 2001. Sponsors for the event included Internet2, SKC Communications Products, Inc., the University of Wisconsin Extension, and the CIC.

Priority: Leverage Investments in Human Resources, Technologies, Libraries and Facilities

Center for Library Initiatives (CLI) and Virtual Electronic Library
The Virtual Electronic Library (VEL) is an e-resource that offers seamless online access to the wealth of information resources and services available through CIC member libraries. Approximately 125,000 items were circulated through the VEL and CIC member institutions’ online catalogs in this six-month period.

The CIC Center for Library Initiatives (CLI), established in 1994, functions as a cohesive consortial organization guided by a vision of the information resources and services of the CIC as a seamless whole. Cost savings to CIC Universities on licensing of electronic products surpassed $2 million dollars since October 2001.

Coordinated Purchasing
Encompassing products from African American Database to Web of Science, office and laboratory supplies, Cisco routers and anti-virus software, CIC coordinated purchasing efforts have saved CIC universities $16.5 million since 1994.

Annual purchases of commodities through existing agreements will likely exceed $20 million in 2002. The Purchasing Directors continue to explore new areas of cooperative buying, including university press printing services, p-cards, networking equipment, and background security check services. Purchasing Consortium activities are now fully self-funded, utilizing rebates on negotiated contracts to offset all costs.

The Consortial Agreements Program within the CIC Center for Library Initiatives encompasses agreements and licenses for a variety of electronic information resources, software, and services from partner universities, organizations, and companies. To date, the CLI Consortial Agreement Program has saved the participating libraries over $16.5 million.

Professional Development Opportunities
The Department Executive Officer Seminar (DEO) is an annual program of leadership development opportunities for department heads and chairs. Fifty participants are expected for the Spring 2003 seminar.

ALP Seminars: Established in 1987, the Academic Leadership Program (ALP) is designed to develop the leadership and managerial skills of faculty on CIC campuses who have demonstrated exceptional ability and administrative promise. The fall seminar was held in November at Michigan State University. This year’s cohort has 57 Fellows, including 27 women and 14 people of color.
Highlights of Selected Committees and Group Meetings


Affirmative Action Officers ♦ Assessing the equity impact of policy and program proposals. ♦ Coordinating with the CIC Senior Diversity Officers regarding programming ideas for the CIC Diversity conference in April 2003, and on recruitment/retention of faculty of color and women.

Chief Information Officers ♦ Following the direction set by the CIC CIOs at their June 2002 meeting, five new CIC CIO peer groups have been added to the six previously organized groups, now representing most or all of the primary areas of responsibility under the CIOs. The groups, which consist of senior IT staff, include Administrative Information Systems, Customer Support Services (new group), IT Financial, IT Communications (new group), IT Human Resources (new group), IT Security, Learning Technologies, Operations & Infrastructure (new group), Research Computing, Telecommunications (mostly new), and Video. All new groups began meeting in fall 2002.

♦ Planning has begun for the CIC CIO TechForum2003, scheduled for Oct. 30–31 at The Pyle Center in Madison, WI. TechForum is a biennial conference sponsored by the CIC CIOs for their IT staff members who don’t typically attend other national IT conferences. The TechForum Planning Committee was assembled by the CIOs and began meeting via video conferencing this fall to plan the conference program.

♦ At the request of the CIC CIOs, the Learning Technology Group is exploring the feasibility of establishing a consortium to develop an open source OKI-compliant Course Management System, possibly based on elements of some of the efforts already underway at some of the member institutions. The LT Group will provide a preliminary report to the CIC CIOs in time for their December 2002 meeting.

Department Executive Officers Liaisons ♦ Anticipate utilizing many of the same speakers and topics from last year’s highly successful Seminar. May also add “Women Chairs/Heads” and “What to Do with the Previous Head/Chair” as new topics, as suggested by previous participants.

Education Deans ♦ Cooperatively developed a brochure describing the strength of the schools of education across the CIC.

Faculty Senate Leaders ♦ Agenda still being finalized for late November conference. Likely topics include copyright & intellectual property, and intercollegiate athletics.

Foreign Language Liaisons ♦ Attended an open house event at CARLA (Center for the Advanced Research on Language Acquisition) ♦ Reviewed and provided feedback on the collaborative course in Portuguese, a distance-based course being developed by MSU.

Graduate Deans ♦ Concerns about academic integrity, problems with falsification of applications. ♦ Issues related to falsification of student records & test scores. ♦ Hiring new CIC program coordinator to coordinate SROP and related cooperative recruitment efforts.

Panel on Increased Access of Minorities to Graduate Study ♦ The University of Minnesota will host the 2003 CIC Summer Research Opportunities Program conference on July 25–27, 2003. ♦ The CIC Access Panel has received $32,000 from Proctor and Gamble to support graduate recruitment and student development activities.

American Indian Studies Consortium ♦ New Director hired (Dr. Brian Hosmer) ♦ Fall 2002 workshop included 13 participants ♦ Planning for January national conference (125 participants expected) ♦ 100 students expected for spring graduate seminar.

Online Portuguese ♦ We remain on target for a Spring 2003 rollout of Online Portuguese. This experimental inter-institutional online course will include students from Michigan State University (MSU is also the developer and instructor of this course), Penn State University, and Ohio State University. A presentation on this innovative online language course has been accepted at the “Eighth Sloan Consortium International Conference on Asynchronous Learning Networks (ALN): The Power of Online Learning–The Faculty Experience” to be held in Orlando, Florida on Nov. 8–10, 2002.
Library Directors • Writing a grant proposal to the Institute for Museum and Library Services to collaboratively train, recruit, and retain a diverse pool of area studies librarians. • Exploring institutional and consortial activities to support digital repositories. • Conducting a pilot study of new methods to increase the breadth of the collective purchasing of books in selected disciplines.

Library Collection Development and Electronic Resources Officers • Finalized the agreements and infrastructure for a collaborative print retention program for scientific journals. • The consortial licensing program for library e-resources collectively saved the libraries over $1 million from March-September 2002 (over $16.5 million over the life of the program).

Digital Library Initiatives Overview Committee (DLIOC) • Working with librarians at Illinois and Michigan to develop a proposal for a CIC metadata harvesting service.

Library Information Technology Directors (LITD) • Developing a strategy and recommendations to improve and expand the CIC Virtual Electronic Library (VEL).

Interlibrary Loan Enhancement Working Group (DNR Task Force) • The Delivery of Non-Returnables Task Force submitted its final report (June).

Library Preservation Officers • Submitted a $272,000 grant proposal to NEH for a coordinated preservation and access project (June). • Held a long-range strategic planning retreat (October).

Purchasing Consortium • Annual meeting focused on status of existing agreements, opportunities for new agreements (including printing services for university presses), and a review of policy and procedural guidelines. Purchasing division staff who are responsible for Purchasing Cards also attended.

Senior Diversity Officers • Organizing CIC Diversity Forum 2003 (April 6-8 at Urbana-Champaign).

Senior International Officers • Hosted a conference at Indiana University - The Impact of New Technologies on International Teaching and Research. Some 50 attendees from CIC universities participated in this event. • Continuing to monitor and direct the implementation of SEVIS.

International Student and Scholar Services Directors • SEVIS implementation and impact of implementation on staffing needs/relationships with students.

Study Abroad Directors • Six CIC universities are partnering to develop an internship program in London. The group is currently reviewing a set of proposals from external study abroad agencies for this program. • Two CIC universities are collaborating to develop a new study abroad program in Berlin.

Senior Research Officers • Meeting with Ray Orbach, Deputy Director, Department of Energy to discuss national research agenda for energy. • Concerned by efforts to “classify” some research as “sensitive” and/or to restrict access to projects/information. • Information sharing on bioterrorism grants. • Sharing information on audits and agency visits related to the “Patriot Act.”

University Press Directors • The CIC Advisory Committee on University Presses submitted its final report (November). • The CIC E-Publishing Venture Task Force issued a statement of principles and progress (September) and continues working on the beta version of the collaborative e-publishing system involving presses and libraries.
<table>
<thead>
<tr>
<th>Group</th>
<th>Meeting Format</th>
<th>Meeting Date</th>
<th>Chi.</th>
<th>UIC</th>
<th>UIUC</th>
<th>Indiana</th>
<th>Iowa</th>
<th>Mich.</th>
<th>MSU</th>
<th>Minn.</th>
<th>NWU</th>
<th>OSU</th>
<th>PSU</th>
<th>Purdue</th>
<th>UW-M</th>
<th>Guests</th>
<th>Totals</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Conferences</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Academic Leadership Program Seminar*</td>
<td>Face to face</td>
<td>11/7-9/02</td>
<td>1</td>
<td>4</td>
<td>5</td>
<td>4</td>
<td>5</td>
<td>5</td>
<td>5</td>
<td>5</td>
<td>5</td>
<td>5</td>
<td>5</td>
<td>5</td>
<td></td>
<td></td>
<td>54</td>
</tr>
<tr>
<td>Faculty Governance Leaders Conference*</td>
<td>Face to face</td>
<td>11/22-23/02</td>
<td>3</td>
<td>2</td>
<td>2</td>
<td>2</td>
<td>2</td>
<td>2</td>
<td>1</td>
<td>1</td>
<td>2</td>
<td>2</td>
<td>2</td>
<td></td>
<td></td>
<td></td>
<td>21</td>
</tr>
<tr>
<td>The Impact of New Technologies on Teaching and Research in International Studies</td>
<td>Face to face</td>
<td>10/11-12/2002</td>
<td>1</td>
<td>4</td>
<td>17</td>
<td>2</td>
<td>4</td>
<td>1</td>
<td>4</td>
<td>1</td>
<td>2</td>
<td>3</td>
<td>6</td>
<td></td>
<td></td>
<td></td>
<td>45</td>
</tr>
<tr>
<td>Internet2 Conference</td>
<td>Face to face</td>
<td>6/26-27/02</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>1</td>
<td>4</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>17</td>
</tr>
<tr>
<td>Open Archives Initiative Protocol for Metadata Harvesting</td>
<td>Face to face</td>
<td>10/07/02</td>
<td>2</td>
<td>1</td>
<td>6</td>
<td>3</td>
<td>2</td>
<td>2</td>
<td>1</td>
<td>1</td>
<td>3</td>
<td>1</td>
<td>2</td>
<td></td>
<td></td>
<td></td>
<td>29</td>
</tr>
<tr>
<td><strong>Meetings</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Academic Leadership Program Liaisons</td>
<td>Face to face</td>
<td>06/28/02</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Advisory Comm. On University Presses</td>
<td>Face to face</td>
<td>07/29/02</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Advisory Comm. On University Presses</td>
<td>Face to face</td>
<td>09/30/02</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Affirmative Action Officers*</td>
<td>Face to face</td>
<td>11/11/02</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>2</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td></td>
</tr>
<tr>
<td>Benefits Center Directors</td>
<td>Face to face</td>
<td>10/17/02</td>
<td>1</td>
<td>2</td>
<td></td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>2</td>
<td></td>
<td></td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>2</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Chief Information Officers</td>
<td>Face to face</td>
<td>04/5/02</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
</tr>
<tr>
<td>Collection Development Officers/Electronic Resource Officers</td>
<td>Face to face</td>
<td>06/14/02</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>1</td>
<td>2</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
</tr>
<tr>
<td>Department Executive Officer Liaisons</td>
<td>Face to face</td>
<td>10/18/02</td>
<td>1</td>
<td>1</td>
<td></td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Digital Library Initiatives Overview Committee</td>
<td>Face to face</td>
<td>06/17/02</td>
<td>1</td>
<td>1</td>
<td></td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Digital Library Initiatives Overview Committee</td>
<td>Face to face</td>
<td>10/08/02</td>
<td>1</td>
<td>3</td>
<td>3</td>
<td>2</td>
<td>2</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Education Deans</td>
<td>Face to face</td>
<td>10/29/02</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Electronic Publishing Venture Task Force</td>
<td>Face to face</td>
<td>08/16/02</td>
<td>1</td>
<td>1</td>
<td>2</td>
<td>1</td>
<td>1</td>
<td>2</td>
<td>1</td>
<td>2</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Foreign Language Liaisons</td>
<td>Face to face</td>
<td>09/18/02</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Graduate Deans</td>
<td>Conf. Call</td>
<td>10/03/02</td>
<td>1</td>
<td>1</td>
<td></td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Human Resource Officers</td>
<td>Face to face</td>
<td>06/27/02</td>
<td>2</td>
<td>3</td>
<td></td>
<td>3</td>
<td>2</td>
<td>3</td>
<td>2</td>
<td>2</td>
<td>2</td>
<td>2</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Human Resource Officers Academic and Non-Academic</td>
<td>Face to face</td>
<td>10/17/02</td>
<td>3</td>
<td>1</td>
<td>3</td>
<td>3</td>
<td>3</td>
<td>2</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>International Student Scholar Services*</td>
<td>Face to face</td>
<td>11/14-15/02</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>2</td>
<td>1</td>
<td>1</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Group</td>
<td>Meeting Format</td>
<td>Meeting Date</td>
<td>Chi.</td>
<td>UIC</td>
<td>UIUC</td>
<td>Indiana</td>
<td>Iowa</td>
<td>Mich.</td>
<td>MSU</td>
<td>Minn.</td>
<td>NWU</td>
<td>OSU</td>
<td>PSU</td>
<td>Purdue</td>
<td>UW-M</td>
<td>Guests</td>
<td></td>
</tr>
<tr>
<td>-------------------------------</td>
<td>----------------</td>
<td>--------------</td>
<td>------</td>
<td>-----</td>
<td>------</td>
<td>----------</td>
<td>------</td>
<td>-------</td>
<td>-----</td>
<td>-------</td>
<td>-----</td>
<td>-----</td>
<td>-----</td>
<td>--------</td>
<td>------</td>
<td>--------</td>
<td></td>
</tr>
<tr>
<td>IT Communications Group</td>
<td>Face to face</td>
<td>10/09/02</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>2</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>12</td>
<td></td>
<td></td>
</tr>
<tr>
<td>IT Customer Support Services Group</td>
<td>Face to face</td>
<td>09/10/02</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>2</td>
<td>1</td>
<td>2</td>
<td>1</td>
<td>2</td>
<td>2</td>
<td>1</td>
<td></td>
<td></td>
<td>16</td>
<td></td>
<td></td>
</tr>
<tr>
<td>IT Financial Group</td>
<td>Face to face</td>
<td>10/28/02</td>
<td>1</td>
<td>1</td>
<td>2</td>
<td>2</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>2</td>
<td>1</td>
<td>1</td>
<td></td>
<td></td>
<td>13</td>
<td></td>
<td></td>
</tr>
<tr>
<td>IT Human Resources Group</td>
<td>Face to face</td>
<td>09/12/02</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>2</td>
<td>2</td>
<td>1</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>12</td>
<td></td>
<td></td>
</tr>
<tr>
<td>IT Operations and Infrastructure Group</td>
<td>Face to face</td>
<td>09/17/02</td>
<td>1</td>
<td>2</td>
<td>1</td>
<td>2</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>2</td>
<td>1</td>
<td></td>
<td></td>
<td></td>
<td>13</td>
<td></td>
<td></td>
</tr>
<tr>
<td>IT Security Working Group</td>
<td>Face to face</td>
<td>08/19/02</td>
<td>2</td>
<td>5</td>
<td>2</td>
<td>2</td>
<td>3</td>
<td>1</td>
<td>1</td>
<td>2</td>
<td>1</td>
<td>1</td>
<td></td>
<td></td>
<td>22</td>
<td></td>
<td></td>
</tr>
<tr>
<td>IT Telecommunications Group</td>
<td>Face to face</td>
<td>10/10-11/02</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td></td>
<td></td>
<td>13</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Learning Technology Liaisons</td>
<td>Face to face</td>
<td>06/10/02</td>
<td>1</td>
<td>2</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>2</td>
<td>1</td>
<td>1</td>
<td>2</td>
<td></td>
<td></td>
<td></td>
<td>16</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Learning Technology Liaisons*</td>
<td>Face to face</td>
<td>11/7-8/02</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td></td>
<td></td>
<td>13</td>
<td></td>
<td></td>
</tr>
<tr>
<td>LAS Deans</td>
<td>Face to face</td>
<td>10/22/02</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>3</td>
<td>2</td>
<td>1</td>
<td>2</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>16</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Library Directors*</td>
<td>Face to face</td>
<td>11/06/02</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td></td>
<td></td>
<td></td>
<td>13</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Library Information Technology Directors</td>
<td>Face to face</td>
<td>10/21/02</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>13</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Minority Access Panel</td>
<td>Face to face</td>
<td>09/30/02</td>
<td>2</td>
<td>2</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td></td>
<td>1</td>
<td>2</td>
<td></td>
<td></td>
<td></td>
<td>12</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Nursing Associate Deans</td>
<td>Face to face</td>
<td>09/19/02</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>1</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>4</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Nursing Deans</td>
<td>Face to face</td>
<td>08/28/02</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td></td>
<td></td>
<td></td>
<td>1</td>
<td>1</td>
<td></td>
<td></td>
<td></td>
<td>9</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Nursing Deans</td>
<td>Face to face</td>
<td>10/27/02</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td></td>
<td></td>
<td></td>
<td>1</td>
<td>1</td>
<td></td>
<td></td>
<td></td>
<td>10</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Preservation Officers</td>
<td>Face to face</td>
<td>10/10/02</td>
<td>2</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>2</td>
<td>1</td>
<td>1</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>12</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Public Affairs Officers</td>
<td>Face to face</td>
<td>07/09/02</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>1</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>0</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Purchasing Consortium</td>
<td>Face to face</td>
<td>10/22/02</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td></td>
<td></td>
<td></td>
<td>12</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Registrars*</td>
<td>Face to face</td>
<td>11/12/02</td>
<td>1</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>1</td>
<td>1</td>
<td></td>
<td></td>
<td></td>
<td>9</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Romance Language Chairs &amp; Coordinators</td>
<td>Face to face</td>
<td>11/08/02</td>
<td>4</td>
<td>2</td>
<td>2</td>
<td>3</td>
<td>2</td>
<td>3</td>
<td>2</td>
<td>2</td>
<td>2</td>
<td>1</td>
<td>3</td>
<td>1</td>
<td>4</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Senior Diversity Officers*</td>
<td>Face to face</td>
<td>11/11/02</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td></td>
<td></td>
<td>13</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Senior Research Officers</td>
<td>Face to face</td>
<td>6/3-14/02</td>
<td>2</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>1</td>
<td>2</td>
<td>2</td>
<td>1</td>
<td>1</td>
<td>13</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Senior Research Officers Conf. Call</td>
<td>Face to face</td>
<td>10/20/02</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td></td>
<td></td>
<td>13</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Senior Research Officers*</td>
<td>Face to face</td>
<td>11/12/02</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td></td>
<td></td>
<td></td>
<td>13</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Senior International Chairs &amp; Coordinators</td>
<td>Face to face</td>
<td>10/13/02</td>
<td>1</td>
<td>2</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>1</td>
<td></td>
<td></td>
<td></td>
<td>1</td>
<td>8</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Study Abroad Directors</td>
<td>Face to face</td>
<td>10/14/02</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>2</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td></td>
<td>1</td>
<td></td>
<td>12</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Teaching Center Directors*</td>
<td>Face to face</td>
<td>12/09/02</td>
<td>1</td>
<td>1</td>
<td>2</td>
<td>2</td>
<td>1</td>
<td>2</td>
<td>2</td>
<td>1</td>
<td>1</td>
<td></td>
<td></td>
<td></td>
<td>17</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Technology Coordination Committee*</td>
<td>Face to face</td>
<td>11/18/02</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td></td>
<td></td>
<td>14</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Undergraduate Education Group*</td>
<td>Face to face</td>
<td>12/09/02</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>13</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Video Working Group*</td>
<td>Face to face</td>
<td>11/7-8/02</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>2</td>
<td>2</td>
<td>1</td>
<td>2</td>
<td>2</td>
<td></td>
<td></td>
<td>1</td>
<td>1</td>
<td>21</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Women's Studies</td>
<td>Face to face</td>
<td>10/25/02</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td></td>
<td>1</td>
<td></td>
<td></td>
<td></td>
<td>1</td>
<td>8</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

| TOTALS                        |                |              | 42   | 35  | 76   | 73       | 60   | 68    | 62  | 53    | 49  | 60  | 58  | 51      | 66   | 38    | 640 |

* Estimated attendance
## Grants and Fellowships Received and Distributed

<table>
<thead>
<tr>
<th>GE Minority Fellowships (02-'03)</th>
<th>Chicago</th>
<th>UIC</th>
<th>UIUC</th>
<th>Indiana</th>
<th>Iowa</th>
<th>Michigan</th>
<th>MSU</th>
<th>Minn.</th>
<th>NU</th>
<th>OSU</th>
<th>PSU</th>
<th>Purdue</th>
<th>UW-Mad.</th>
<th>Totals</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$42,218</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>$74,478</td>
</tr>
</tbody>
</table>

| Microfilming Project 6               |         |     |      |         |      |          |     |       |    |     |     |        |         |         |
| (10/01 - 9/02)                       |         |     |      |         |      |          |     |       |    |     |     |        |         |         |
| Microfilming Project 6               |         |     |      |         |      |          |     |       |    |     |     |        |         |         |
| Subcontract                          |         |     |      |         |      |          |     |       |    |     |     |        |         | $22,172 |

| Microfilming Project 7b (Pending)    |         |     |      |         |      |          |     |       |    |     |     |        |         |         |
|                                      | $124,172|     |      |         |      |          |     |       |    |     |     |        |         | $272,281|

| Microfilming Project 7b Sub (Pending)|         |     |      |         |      |          |     |       |    |     |     |        |         | $40,535 |

**TOTALS:** $164,707, $0, $0, $0, $0, $191,608, $49,385, $0, $51,915, $0, $58,034, $32,260, $42,705, $590,614

## Cost Savings for CIC Universities

<table>
<thead>
<tr>
<th>Library Licensing (02' - 10/02)</th>
<th>$28,864</th>
<th>$13,577</th>
<th>$47,880</th>
<th>$201,685</th>
<th>$97,970</th>
<th>$134,684</th>
<th>$79,577</th>
<th>$65,489</th>
<th>$117,103</th>
<th>$7,412</th>
<th>$90,804</th>
<th>$56,285</th>
<th>$83,365</th>
<th>$1,024,685</th>
</tr>
</thead>
<tbody>
<tr>
<td>CICPC Rebates</td>
<td>$25,971</td>
<td>$27,359</td>
<td>$8,232</td>
<td>$32,856</td>
<td>n/a</td>
<td>$56,364</td>
<td>$26,559</td>
<td>$177,340</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>(cumulative-to-date)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>CICPC Sales (ave. 7% savings) (02')</td>
<td>$1,234,992</td>
<td>$1,205,023</td>
<td>$527,274</td>
<td>$1,876,660</td>
<td>n/a</td>
<td>$2,283,846</td>
<td>$1,410,426</td>
<td>$167,138</td>
<td>$8,705,359</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td></td>
</tr>
</tbody>
</table>

## Student Programs at CIC Universities

<table>
<thead>
<tr>
<th>AESOP Students Sent (01'-02')</th>
<th>0</th>
<th>15</th>
<th>10</th>
<th>2</th>
<th>5</th>
<th>7</th>
<th>0</th>
<th>18</th>
<th>1</th>
<th>1</th>
<th>19</th>
<th>11</th>
<th>50</th>
<th>139</th>
</tr>
</thead>
<tbody>
<tr>
<td>AESOP Students Rec'd (01'-02')</td>
<td>0</td>
<td>0</td>
<td>16</td>
<td>0</td>
<td>4</td>
<td>19</td>
<td>7</td>
<td>71</td>
<td>0</td>
<td>0</td>
<td>9</td>
<td>3</td>
<td>8</td>
<td>137</td>
</tr>
<tr>
<td>FLEP Students Sent (01'-02')</td>
<td>2</td>
<td>n/a</td>
<td>3</td>
<td>1</td>
<td>1</td>
<td>5</td>
<td>1</td>
<td>1</td>
<td>0</td>
<td>5</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>4</td>
</tr>
<tr>
<td>FLEP Students Rec'd (01'-02')</td>
<td>3</td>
<td>n/a</td>
<td>0</td>
<td>9</td>
<td>0</td>
<td>0</td>
<td>4</td>
<td>1</td>
<td>0</td>
<td>1</td>
<td>0</td>
<td>0</td>
<td>5</td>
<td>23</td>
</tr>
<tr>
<td>Traveling Scholars Sent (01'-02')</td>
<td>9</td>
<td>21</td>
<td>11</td>
<td>15</td>
<td>2</td>
<td>1</td>
<td>53</td>
<td>2</td>
<td>24</td>
<td>9</td>
<td>7</td>
<td>19</td>
<td>4</td>
<td>177</td>
</tr>
<tr>
<td>Traveling Scholars Rec'd (01'-02')</td>
<td>43</td>
<td>11</td>
<td>7</td>
<td>6</td>
<td>3</td>
<td>87</td>
<td>1</td>
<td>2</td>
<td>4</td>
<td>5</td>
<td>1</td>
<td>1</td>
<td>9</td>
<td>180</td>
</tr>
<tr>
<td>SROP (2002)</td>
<td>28</td>
<td>59</td>
<td>108</td>
<td>8</td>
<td>14</td>
<td>46</td>
<td>51</td>
<td>24</td>
<td>20</td>
<td>26</td>
<td>45</td>
<td>46</td>
<td>1</td>
<td>476</td>
</tr>
</tbody>
</table>

**TOTALS:** 85, 106, 155, 41, 29, 165, 117, 119, 49, 47, 81, 80, 81, 1,155

## Interlibrary Loan among CIC Universities

<table>
<thead>
<tr>
<th>Items Loaned (FY '02)</th>
<th>11,693</th>
<th>5,619</th>
<th>10,682</th>
<th>20,010</th>
<th>10,149</th>
<th>22,395</th>
<th>13,290</th>
<th>17,376</th>
<th>8,200</th>
<th>11,540</th>
<th>9,236</th>
<th>7,133</th>
<th>18,213</th>
<th>165,536</th>
</tr>
</thead>
<tbody>
<tr>
<td>Items Borrowed (FY '02)</td>
<td>5,854</td>
<td>4,737</td>
<td>9,228</td>
<td>18,525</td>
<td>5,652</td>
<td>11,216</td>
<td>24,051</td>
<td>13,021</td>
<td>17,980</td>
<td>6,393</td>
<td>13,555</td>
<td>14,776</td>
<td>21,059</td>
<td>166,045</td>
</tr>
</tbody>
</table>
## E-O-Y STATEMENT
**Consolidated CIC Activities**

<table>
<thead>
<tr>
<th>REVENUE SOURCES:</th>
<th>BUDGET FY 2002</th>
<th>ACTUAL FY 2002</th>
<th>% Difference</th>
</tr>
</thead>
<tbody>
<tr>
<td>CIC Members Dues &amp; Reserves$^1$</td>
<td>$901,205</td>
<td>$978,965</td>
<td>8.6%</td>
</tr>
<tr>
<td>Chief Info. Officers Dues &amp; Reserves$^2$</td>
<td>$283,828</td>
<td>$273,767</td>
<td>-3.5%</td>
</tr>
<tr>
<td>Graduate Deans Dues &amp; Reserves$^3$</td>
<td>$73,447</td>
<td>$75,289</td>
<td>2.5%</td>
</tr>
<tr>
<td>Other$^4$</td>
<td>$112,330</td>
<td>$101,648</td>
<td>-9.5%</td>
</tr>
<tr>
<td><strong>Total Operating Revenue:</strong></td>
<td><strong>$1,370,810</strong></td>
<td><strong>$1,429,669</strong></td>
<td><strong>4.3%</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>EXPENSES:</th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Personnel:</td>
<td>$952,054</td>
<td>$857,575</td>
<td></td>
</tr>
<tr>
<td>Other Operating Expenses:</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Travel &amp; Meetings</td>
<td>$89,700</td>
<td>$73,550</td>
<td>-18.0%</td>
</tr>
<tr>
<td>Supplies &amp; Services</td>
<td>$60,576</td>
<td>$61,357</td>
<td>1.3%</td>
</tr>
<tr>
<td>Fixed Costs</td>
<td>$113,390</td>
<td>$123,146</td>
<td>8.6%</td>
</tr>
<tr>
<td>Projects</td>
<td>$155,090</td>
<td>$149,058</td>
<td>-3.9%</td>
</tr>
<tr>
<td>To Reserves</td>
<td>$0</td>
<td>$164,983</td>
<td></td>
</tr>
<tr>
<td><strong>Total Operating Expenses:</strong></td>
<td><strong>$1,370,810</strong></td>
<td><strong>$1,429,669</strong></td>
<td><strong>4.3%</strong></td>
</tr>
</tbody>
</table>

**NOTES:**

2. CIOs fund Information Technology programs and activities.
3. Graduate Deans fund minority recruitment & retention programs and activities.
4. "Other Income" includes reserve funds, grants, and miscellaneous revenue sources.
Barbara McFadden Allen, Director
bmallen@ cic.uiuc.edu
217-244-9240
Responsible for the overall conduct of the CIC headquarters staff and programs, and works with the Members (chief academic officers) to define and implement the consortium’s mission and agenda.

Cindy Chastain, Secretary (on leave)
chastain@ cic.uiuc.edu
Support for information and learning technology related activities, and coordination of conferences and web pages.

Cindy Clennon, Contract Coordinator, Center for Library Initiatives
clennon@ cic.uiuc.edu
217-265-0389
Library electronic licensing, delivery, and related contract negotiation.

Brian C. Hosmer, Director, American Indian Studies Consortium
hosmer@ newberry.org
312-255-3563
Leads, directs and coordinates the CIC American Indian Studies Consortium. In addition, Dr. Hosmer holds appointments as Director of the D’Arcy McNickle Center for American Indian History at the Newberry Library, and Associate Professor of History at the University of Illinois at Chicago.

Darlene Hutchinson, Secretary
djhutchin@ cic.uiuc.edu
217-244-9239
Support for the CIC Center for Library Initiatives and coordination of all CIC meeting arrangements.

Tim Newcomb, Network Analyst
tnewcomb@ cic.uiuc.edu
217-244-6341
Coordination of office-wide information technology including support and coordination for office network, desktop computing, web pages and email list management.

Karen Partlow, Assistant Director, Technology Collaboration
kpartlow@ cic.uiuc.edu
217-265-0395
Works with the Chief Information Officers and serves as lead on all collaborative information and learning technologies projects, programs and initiatives.

Tom Peters, Director, Center for Library Initiatives
tpeters@ cic.uiuc.edu
217-333-8726
Lead on all library and press related activities, including the Virtual Electronic Library, university press collaboration and electronic publishing venture, consortial licensing of electronic resources, and the NEH library material preservation grants.

Catherine Player, Program Coordinator
cplayer@ cic.uiuc.edu
217-244-5505
Coordinates programs and projects in Technology Collaboration and Multicultural & International Affairs, including AESOP, Traveling Scholar, Foreign Language Enhancement Program, conferences, and contract negotiation.

Anne Price, Secretary
acprice@ cic.uiuc.edu
217-265-8005
Support for academic programs including study abroad, foreign language, and minority student programs such as SROP and recruitment efforts, including databases and web pages.

Karen Singer, Communications Officer and Assistant to the Director
karens@ cic.uiuc.edu
217-244-6336
Primary administrative support for the Director of the CIC, coordination of communications, and publications editor.

Russell W. Snyder, Associate Director
rwsnyder@ cic.uiuc.edu
217-333-0392
Lead on budget and internal office operations, including grants management. Liaison to purchasing consortium, ALP and DEO programs, and select groups and committees such as the Faculty Senate Leaders.

Sandra K. Williams, Administrative Aide
skwillia@ cic.uiuc.edu
217-333-8757
Support and coordination for internal office operations and accounting. Staff support and liaison for some CIC working groups.
CIC Members

Lou Anna K. Simon, Chair
Provost and Academic Vice-President
Michigan State University
438 Administration Building
East Lansing, MI 48824-1046
Phone: (517) 355-1524
Fax: (517) 355-9601
Email: laksimon@pilot.msu.edu

Richard P. Saller
Provost
University of Chicago
Administration 502
5801 South Ellis Avenue
Chicago, IL 60637
Phone: (773) 702-8810
Fax: (773) 702-2732
Email: sall@midway.uchicago.edu

R. Michael Tanner
Provost and Vice Chancellor for Academic Affairs
University of Illinois at Chicago
2832 University Hall (MC-105)
601 South Morgan
Chicago, IL 60607
Phone: (312) 413-3450
Fax: (312) 413-3455
Email: mtanner@uic.edu

Richard H. Herman
Provost and Vice Chancellor for Academic Affairs
University of Illinois at Urbana-Champaign
Swanlund Admin Bldg, MC- 304
601 East John Street
Champaign, IL 61820
Phone: (217) 333-6677
Fax: (217) 244-5639
Email: rhh@staff.uiuc.edu

Sharon Stephens Brehm
Chancellor, Indiana University-Bloomington
and Vice President for Academic Affairs
Indiana University
Bryan Hall 100 107 S. Indiana Ave.
Bloomington, IN 47405-7000
Phone: (812) 855-4602
Fax: (812) 855-1871
Email: sbrehm@indiana.edu

Jon Whitmore
Provost
University of Iowa
111 Jessup Hall
Iowa City, IA 52242
Phone: (319) 335-3565
Fax: (319) 335-3560
Email: jon-whitmore@uiowa.edu

Paul N. Courant
Provost and Vice President for Academic Affairs
University of Michigan
3574 Fleming Administration Bldg.
503 Thompson
Ann Arbor, MI 48109-1340
Phone: (734) 764-9292
Fax: (734) 764-4546
Email: pnc@umich.edu

Christine M. Maziar
Executive Vice President and Provost
University of Minnesota
420 Johnston Hall
101  Pleasant Street, SE
Minneapolis, MN 55455
Phone: (612) 626-0309
Fax: (612) 626-7431
Email: cmaziar@umn.edu

Lawrence B. Dumas
Provost
Northwestern University
2-223 Rebecca Crown Center
633 Clark Street
Evanston, IL 60208
Phone: (847) 491-5117
Fax: (847) 467-1630
Email: mg-provost@northwestern.edu

Edward J. Ray
Executive Vice President and Provost
Ohio State University
203 Bricker Hall
190 North Oval Mall
Columbus, OH 43210
Phone: (614) 292-5881
Fax: (614) 292-3678
Email: ray.1@osu.edu

Rodney A. Erickson
Executive Vice-President and Provost
Pennsylvania State University
201 Old Main
University Park, PA 16802
Phone: (814) 865-2505
Fax: (814) 863-3838
Email: rae@psu.edu

Sally Frost Mason
Provost
Purdue University
Frederick L. Hovde Hall 1073
West Lafayette, IN 47907
Phone: (765) 494-9709
Fax: (765) 494-3787
Email: sfmason@purdue.edu

Peter D. Spear
Provost and Vice Chancellor for Academic Affairs
University of Wisconsin-Madison
150 Bascom Hall
500 Lincoln Drive
Madison, WI 53706
Phone: (608) 262-1304
Fax: (608) 263-3341
Email: pspear@bascom.wisc.edu